

**MIAMI-DADE EXPRESSWAY AUTHORITY (MDX)
BOARD OF DIRECTORS MEETING**

**SEPTEMBER 30, 2021
9:00 AM**

**WILLIAM M. LEHMAN MDX BUILDING
3790 NW 21ST STREET
MIAMI, FLORIDA 33142**

SUMMARY MINUTES

Members Present

Jose “Pepe” Diaz, Chairman
Dennis C. Moss, Vice Chair
Luz Weinberg Treasurer
Darlene M. Fernandez, P.E.
Jean Monestime

Members Absent

Stacy L. Miller, P. E., District VI Secretary
Shelly Smith Fano

Staff

Javier Rodriguez, P.E., Executive Director
Carlos Zaldivar, General Counsel
Marie T. Schafer, Director of Finance/CFO
Steve Andriuk, Director of Toll Operations
Juan C. Toledo, P.E., Director of Engineering
María Luisa Navia Lobo, Board Secretary

Consultants

Kevin Brown, HNTB (GEC-A)
Rick Crooks, EAC Consultants (GEC-B)
David Aron, CDM Smith

CALL TO ORDER

Chairman Diaz called the meeting to order. He asked for a moment of silence.

PLEDGE OF ALLEGIANCE

Board Members led in the Pledge of Allegiance.

ROLL CALL

Ms. Navia Lobo called the roll and announced that a quorum of the MDX Board was present.

APPROVAL OF AGENDA

Vice Chairman Moss moved to approve the agenda. Board Member Weinberg seconded the motion. The motion was unanimously approved.

PLAQUE PRESENTATION

Chairman Diaz and members presented MDX past Board Member Arthur "AJ" Meyer with recognition plaque for his time on the MDX Board 2015- 2020.

DECLARATIONS OF VOTING CONFLICTS

No Conflicts declared

CITIZEN COMMENT

Mr. Lawrence Percival 11945 SW 127th Court Miami Fl. 33186 addressed the Board.

APPROVAL OF SUMMARY MINUTES

- Board Meeting of July 29, 2021

Vice Chairman Moss moved to approve the July 29, 2021 summary minutes. Treasurer Weinberg seconded the motion the motion was unanimously approved.

REGULAR AGENDA

- A) MDX Fiscal Year 2022 Budget
- Approval of FY 2022 Operating Budget
 - Approval of FY 2022-2026 Five Year Work Program

Ms. Schafer gave an overview of the annual budget which consists of revenue of \$225 million operating expense of \$52. 2 million, capital expenditures of \$112 million, debt service of \$111 million. The total expenditures in capital expenditures about \$276 million, forecasted is a debt coverage ratio of 1.55. Revenue forecast is \$225 million, she added that it's important to note that the revenue does not include any increased toll rates and nor does it include any CPI adjustments, she noted that the Authority has never implemented any CPI.

Ms. Schafer further explained the budget allocated an offset to revenue of \$5.8 million for the cash back rewards program for this upcoming fiscal year, upon completion of fiscal 2021, checks will be issued in November for distribution the first week in December 2021

Total revenues are about \$115 million, up 8%. Comparing to FY 21, which was a bit depressed because the pandemic and traffic is starting to come back significantly.

Budgetary expenses are \$276 million dollars, debt service and capital expenditures are 81% of the budget. She advised that just as a reference the debt service even though we say it's debt service, it really is for the investment of capital infrastructure in this community because all of the bonds/debt service and capital expenditures were for infrastructure.

She stated that the remaining \$52 million is for the operating budget. The operating budget should be comparable to what FY2019 was which pre-COVID was and pre-litigation. Of that \$52 million, \$20 million is allocated as a pass through budget from the CCSS which is the customer service back office with the State of Florida and SunPass. All the operating expenses and debt service will be funded through the current revenue stream. Capital expenditures will be a mix between the current revenue stream as well as funds on hand.

Ms. Schafer advised that capital expenditures are 112 million. One million is for nonprofit capital, meaning that it's not in the work program. She explained that MDX is going to replace vehicle fleet (10 vehicles). In addition, MDX is going to upgrade some headquarters technology and some minor repairs in the building. The Work Program is \$111 million and that is just for the first fiscal year but there is a five year total which she will address later in the presentation.

Ms. Schafer stated that the Authority's priority is safety and preservation. Funding is strictly from cash on hand, as well as from the revenue stream, and there will be no new debt that is being contemplated for FY 22. MDX will only fund what we can afford, there's probably phases of projects that are in the Work Program that are just for design, or for right-of-way acquisition, and MDX will move in the construction or design build phase at a later time as MDX can afford it. She added that there are also about \$9 billion of strategic projects that are unfunded, but those are outside the window of fiscal year 2026.

Mr. Toledo presented the Five Year Work Program 2022- 2026. He explained the Work Program is focusing around current commitments, what can be built with the cash on hand and system preservation. The main project that MDX that is ongoing right now is the joint partnership with FDOT, the SR836 & I-95 Interchange. The project is expected to be completed in calendar year 2025.

The Kendal Parkway 83618, the right-of-way acquisition process has begun again for willing sellers.

SR 836 New HEFT Ramp Connections is one of the projects that we consider the unofficial first phase of the Parkway. That movement doesn't exist today, there is no connection between the Turnpike and Southwest Dade.

SR 924 Extension West to the HEFT is a project that we are advancing and it's fully funded in the Work Program, This is another project that we have in partnership with the Turnpike.

Mr. Toledo advised that the Renewal & Replacement program is funded for system-wide bridge rehabilitation and joint repairs. The project has been contracted and the NTP was issued this week. The following are part of the planned project in the program:

- Systemwide Pavement Markings Rehabilitation
- Systemwide Class V Coating
- SR 878 LED Roadway Lighting
- Systemwide ORT Gantries & Signature Structure Painting
- Systemwide Milling & Resurfacing
- Systemwide Structures Rehabilitation

- Headquarters Roof Replacement
- Systemwide Sign Panel Replacement

Safety is another initiative within MDX, the wrong-way safety program enhancing ramp exits, Safety & Operational planned projects:

- SR 112 Auxiliary Lanes (Planning & Final Design)
- SR 874 Dynamic Message Sign Installation

Ms. Weinberg congratulated Ms. Schafer and her staff and along with Executive Director Rodriguez in putting the budget together.

Board Member Fernandez requested an analysis on what the savings will be as it related to the LED conversion, whether it's paying meter or a flat rate, and how to enhance the System.

Vice Chairman Moss referred to the Frequent Driver Rewards program, he emphasized the importance of a good MDX marketing program for this community and for those residents who utilize our system. He further stated that he wants to make sure that we double down on the way the roadways are maintained, he has always used MDX as the gold standard, when it comes down to landscaping and maintenance. He recognized Rick Johnson, MDX Operations & Maintenance Manager. Additionally he stated that he want to make sure that MDX continues to be the standard bearer as relates to how you should maintain roadways and facilities.

Board Member Monestime stated that in regards to the replacement of the vehicles, If whether there's an effort being made to purchase or acquire either electric vehicles or the more climate friendly vehicles.

Mr. Rodriguez informed members that in the planning stages is the update of the aesthetics enhancement manual. As far as climate change, we got the same question from Fitch, about how we view it. He further explained the uniqueness of the expressway authority our model is that we do not depend on funding based on fuel consumption. We're agnostic to that, we welcome all alternative types, we participate in; autonomous, electric, type vehicles, and want to see more facilities. He stated that it started in 2007, with the extension of 836, and then in 2010.- 2014, when the System was closed and the toll plazas were eliminated and lowered the carbon emissions on the highways, and eliminated the stop and start conditions on the facility.

Board Member Monestime stated that people need to know that we're not just building highways.

Staff entertained question from Members.

Board Member Weinberg moved to approve the FY 2022 Annual Budget and FY Years 2022-2026 Work Program. Board Member Monestime seconded the motion. The motion was unanimously approved.

[FY 2022 Budget and Five Year Works program 2022-2026 Presentation is filed with the Board Secretary]

- B) MDX Procurement/Contract No.: ITB-22-01; Transportation Management Center (TMC) Operations (\$4,862,062.40)
- Approval to Reject the Bids received from GovComm, Inc. and Computer Aid, Inc.

- Approval of Contract Award

Mr. Toledo introduced the item and explained five (5) Bid Packages were received in response to the ITB. He advised that the MDX Procurement Office and General Engineering Consultant (GEC) Staff performed a compliance review for the bids received from the four (4) lowest Bidders, GovComm, Inc., Computer Aid, Inc., AECOM Technical Services, Inc. and Louis Berger Hawthorne Services, Inc. and found GovComm, Inc., and Computer Aid, Inc. to be non-Responsive to the Solicitation. The MDX Procurement Office and GEC Staff found AECOM Technical Services, Inc. and Louis Berger Hawthorne, Inc. compliant with the requirements of the Solicitation Documents and therefore Responsive and Responsible.

Pursuant to the Compliance Review and Bid Analysis, staff recommends rejecting the Bids submitted by GovComm, Inc. and Computer Aid, Inc. and awarding the contract to the lowest Responsive and Responsible Bidder, AECOM Technical Services, Inc.

The lowest Responsive and Responsible Bidder, AECOM Technical Services, Inc., has committed to providing the Contract minimum of fifteen percent (15%) Small Business Participation and fifteen percent (15%) Local Business Participation for this contract.

Board Member Weinberg moved to reject the bids received from GovComm, Inc. and Computer Aid, Inc. as non-responsive and approve the contract award to the lowest responsive and responsible bidder, AECOM Technical Services, Inc. Vice Chairman Moss seconded the motion. The motion was unanimously approved.

- C) MDX Procurement/Contract No.: MDX-20-05; Transportation Management Center (TMC) Operations (\$225,000)

- Approval of Contract Extension and Increase

Mr. Zaldivar read the agenda item on the record. Mr. Toledo introduce the item and informed Members this is for the current TMC vendor to extend their contract through December 31 so that MDX can maintain continuity of service while transitioning to the new firm until the end of the year by December 31.

Board Member Weinberg moved to approve contract extension through December 31, 2021 and increase in the current contract amount of \$225,000, Vice Chairman Moss seconded the motion. The motion was unanimously approved.

- D) MDX Procurement/Contract No.: RFP-22-01; MDX Work Program No. 83634.030 Design-Build Services for SR 836 New HEFT Ramp Connections (\$63,661,900 Estimate)

- Approval of Technical Evaluation Committee (TEC) Recommendation of Shortlisted Firms
- Approval to include a \$100,000 Stipend for each of the 2nd and 3rd ranked Responsible Proposers participating in the MDX Project 83634.030 Request for Proposal process.

Mr. Zaldivar read the agenda item on the record. Mr. Toledo informed Members that this item is to approve the Technical Evaluation Committee shortlisted of the design-build firms for MDX Project 83634 westbound connections from SR 836 to the HEFT.

The Technical Evaluation Committee (TEC) met on September 27, 2021, based on their final evaluation score the top three firms are as follows;

1. Condotte America, LLC.
2. OHL USA, Inc.
3. Halle Engineering Contractors.

Mr. Toledo advise that the RFP process is the final step in the selection of the highest ranked Responsive and Responsible Design-Build Proposer for MDX Contract RFP-22-01. MDX staff is recommending that the Board approve a \$100,000 stipend for each of the 2nd and 3rd ranked Proposers who submit a Responsive Proposal participating in the RFP-22-01 Request for Proposal process. The amount of the Stipend was determined based on the FDOT Formula for Design-Build projects in complex urban areas.

Board Member Weinberg moved to approve the recommendations from the TEC to shortlist the three highest ranked proposers and to establish a \$100,000 stipend for each of the 2nd and 3rd ranked proposers participating in the RFP process. Vice Chairman Moss seconded the motion. The motion was unanimously approved.

E) Request by Vice Chairman Dennis C. Moss

- Directing Staff to contract with a Traffic Engineering firm to provide an independent opinion on the time savings to the Residents of West Kendall provided by the Kendall Parkway, including time savings to access an expressway in the region, as well as time savings resulting from travel patterns changes on the local and arterial roads during peak and non-peak travel times.

Mr. Rodriguez introduced the item and informed Members that this is a request by Vice Chairman Moss to provide an independent opinion on the record of the Kendall Parkway, and the record is the traffic study that was introduced, for a year and a half. Mr. Rodriguez added that the media and certain folks have taken non-facts, to state that MDX is going to be spending a billion dollars to save six minutes, which doesn't make any sense whatsoever. It makes no sense in the community, but it sticks as a headline in the Herald. Mr. Rodriguez stated that he shared the traffic report with Vice Chairman Moss and MDX will bring back to this Board, a full analysis and a presentation on the facts, and not only on the facts, it's going to dovetail on the conversation we had on the budget about getting the word out, we will ensure that this community at least knows the facts, they can conclude whatever they want to conclude. But there is no mystery to why 600,000 people support a project in West Kendall and it has an approval rating of over 90%. He added that this is not a new concept of building over wetlands and it is done every day in Florida, because we live in an environmentally sensitive State and there is a permitting process for this construction.

He further stated, typically when a CDMP amendment is done, it is done based on planning. In this particular case, because the Miami-Dade Expressway Authority could not move a project forward without it being part of the Transportation Improvement Program, Long Range Transportation Plan and consistent with the CDMP, the County had to move forward with a CDMP Amendment. The County had the benefit of having a full PD&E NEPA study as the basis to make their decisions.

And they use that PD&E study to actually enhance the policies of the County, which is why the County adopted the CDMP and the Governor's office, the cabinet just adopted the CDMP as valid.

DISCUSSION ITEMS

- A) Presentation on MDX Project 83618, Kendall Parkway

Mr. Toledo presented the Kendall Parkway project update

Vice Chairman Moss requested for staff take a look at connecting the Kendall Parkway long term to the SR874 extension that was just completed. The Parkway is going to end on 137th Avenue. The SR874 extension on 137th Avenue and there's an opportunity to create a beltway basically going from the Parkway to SR874 to the Palmetto to SR836 and back around the Parkway.

Chairman Diaz requested adding to the analysis the development of underlines, different types of multiuse trails for a future County loop.

Mr. Rodriguez entertained questions from Members.

INFORMATIONAL ITEMS

- A) Procurement Report

The report is included in the agenda package.

REPORTS

- A) Treasurer's Report
- B) Executive Directors Report

The reports were not addressed

CHAIR'S COMMENTS

ANNOUNCEMENTS

Board Meeting, 10/22/2021, 9:00 AM, William M. Lehman MDX Building Board Room

ADJOURNMENT

The Board Meeting was adjourned by Vice Chairman Moss. Seconded by all.

Summary Minutes prepared by Maria Luisa Navia Lobo, Board Secretary.

Minutes are in summary form. For an electronic copy of the meeting recording please contact boardsecretary@mdxway.com